HIRRA Core Services						
2015 Budget						
	2010	2011	2012	2013	2014	2014
	Actual	Actual	Actual	Actual	Budget	Actual
Revenue						Projected
1 From Operations	\$47,904	\$45,486	\$47,504	\$53,753	\$52,848	\$52,848
2 Other Income	\$ 493	\$375	•	'	\$474	\$1,000
Total Revenue	\$ 48,397	\$45,861	\$47,504	\$53,753	\$53,322	\$53,848
-						
Expenses						
3 Audit	\$9,781	\$4,500				\$6,405
4 Bank/Service Charges	\$74	-	l	\$40		\$0
5 Bookkeeper	\$13,761	\$14,500				\$18,164
6 Administrator	\$21,088	\$19,000	\$20,349	\$21,781	\$22,285	\$22,285
7 Publicity	\$1,309	\$2,500	\$2,191	\$1,784	\$2,500	\$1,000
8 Office/Phone/Postage	\$2,745	\$3,000	\$3,330	\$5,074	\$3,500	\$5,000
9 Insurance, D&O Liability	\$1,686	\$1,686	\$1,686	\$1,500	\$1,500	\$1,500
10 Meetings/Executive Developmer	nt \$1,790	\$450	\$711	\$705	\$800	\$1,100
11 CRA/CPP 2010 Shortfall		\$434	1	· I		1
Total Expenses	\$52,234	\$46,120	\$48,913	\$53,691	\$53,322	\$55,454
Surplus/Deficit	-\$3,838	-	· · · · · · · · · · · · · · · · · · ·	\$474	Ψ33,3ZZ	-\$1,606
Surplus/ Delicit	-ψ5,636	-\$2.59	-φ1,409	Φ474		-φ1,000
Wage Rate Review						
Administrator Start Date 1994						
16 Hours per week	13	13	13	13	13	13
17 Hourly rate	\$25	\$25.38	\$25.89	\$26.41	\$26.41	\$27.07
Bookkeeper Start Date 2008						
18 Hours per week	12	13.15	13.15	14	14	14
19 Hourly rate	\$ 21.53	\$22.06	\$22.50	\$22.95	\$22.95	\$23.52
Notes:						
Line #2 Other Income	CRA Hiring	a Credit				
Line #8, Office/phone/postage			ndatory upo	grades and	web site	maintenar
January Diagram Advisor of						
Janet LeBlancq Administrat						
22-Sep-	-14]			

2015 Budget \$55,740 \$55,740 \$6,405 \$0 \$18,300 \$22,285 \$1,250 \$4,800 \$1,500 \$1,200 \$55,740 13 \$27.07 14 \$24.52 ce costs.