

**Hornby Island Waste Management Centre 2017 5 year Budget based on 1.5 % inflation**

	2016 Budget	2016 Estimated Actuals	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
<b>Operating Revenue</b>							
1 CVRD	\$ 157,350	\$ 151,373	\$ 191,347	\$ 196,634	\$ 201,114	\$ 202,638	\$ 207,208
2 Surplus Carried Forward	\$ 11,371	\$ 11,371	\$ 3,969				
3 Sale of Refundables	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
4 Tipping Fees Collected	\$ 65,000	\$ 79,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
5 Composters	\$ 500	\$ 1,546	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
<b>TOTAL</b>	<b>\$ 246,221</b>	<b>\$ 255,290</b>	<b>\$ 282,816</b>	<b>\$ 284,134</b>	<b>\$ 288,614</b>	<b>\$ 290,138</b>	<b>\$ 294,708</b>
6 Allocation to Cores Services	\$ 22,036	\$ 22,036	\$ 22,625	\$ 22,625	\$ 22,625	\$ 22,625	\$ 22,625
<b>7 Net Revenue</b>	<b>\$ 224,185</b>	<b>\$ 233,254</b>	<b>\$ 260,191</b>	<b>\$ 261,509</b>	<b>\$ 265,989</b>	<b>\$ 267,513</b>	<b>\$ 272,083</b>
<b>Operating Expenses</b>							
8 Office/Phone	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,568	\$ 4,636	\$ 4,706	\$ 4,776
9 Hydro	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,030	\$ 2,060	\$ 2,091	\$ 2,123
10 Allowance for Doubtful Accounts	\$ 400	\$ 400	\$ 400	\$ 406	\$ 412	\$ 418	\$ 425
11 Biffy Maintenance	\$ 850	\$ 850	\$ 850	\$ 850	\$ 850	\$ 850	\$ 850
12 Wages & Benefits	\$ 146,935	\$ 148,935	\$ 169,441	\$ 171,983	\$ 174,582	\$ 177,181	\$ 179,839
13 Education/Promotion	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500
14 Equip. Mntnce/Tools	\$ 9,500	\$ 6,000	\$ 9,500	\$ 9,843	\$ 9,767	\$ 9,934	\$ 10,083
15 Site Maintenance	\$ 7,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,120	\$ 8,242	\$ 8,365
16 Tipping Fees Paid Garbage	\$ 15,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
17 Tipping Fees Paid Construction	\$ 14,000	\$ 12,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000
18 Tipping Fees Paid Wood Waste	\$ 6,000	\$ 5,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
19 Composters			\$ 1,500		\$ 1,500		\$ 1,500
20 Beach Waste Management	\$ 6,500	\$ 7,100	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500
21 Volunteer Appreciation	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
22 Hazardous Waste Removal	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,030	\$ 2,060	\$ 2,091	\$ 2,123
<b>23 TOTAL</b>	<b>\$ 224,185</b>	<b>\$ 229,285</b>	<b>\$ 260,191</b>	<b>\$ 261,509</b>	<b>\$ 265,989</b>	<b>\$ 267,513</b>	<b>\$ 272,083</b>
24 Surplus	\$ -	\$ 3,969					
<b>Capital Requirements:</b>							
Water cistern for Porcut Care Building			\$ 4,220				
Prepping the water tank for painting by the arts council			\$ 2,500				
Small shipping container for textile recycling program			\$ 3,000				
<b>Notes</b>							
line 12 Wages & Benefits: Increase based on additional staff and management hours during the shoulder season and Stewardship Program requirements, and a 5% wage increase for fulltime/part time staff to approach provincial wage levels, wage increase for back-hoe operator/hazardous waste attendant							
line 15 Site Maintenance: includes the purchase of anti fatigue mats for the volunteers in the free Store							
Stani Vesselinovic, Manager / NOVEMBER-2016							