

Hornby Island Waste Management Centre: 2020 - 2024 Budget

based on 1.5% inflation

Notes **REVISED FEB. 12, 2020 For Approval Final**

	2018	2019		2020	2021	2021	2023	2024
	Actual	Budget	DRAFT Actual	Budget	Budget	Budget	Budget	Budget
Operating Revenue								
1 Surplus/Deficit Carried Forward		\$ 33,055		\$ 56,674	\$ -	\$ -	\$ -	\$ -
CVRD Operations	\$ 207,867	\$ 153,726	\$ 153,726	\$ 172,322	\$ 234,904	\$ 238,052	\$ 244,693	\$ 247,827
Composters / Green Cones	\$ 340	\$ 850	\$ 170	\$ 850	\$ 850	\$ 850	\$ 850	\$ 850
Fundraising / Donations			\$ 1,040					
Sale of Refundables	\$ 16,742	\$ 12,000	\$ 18,643	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000
Tipping Fees Collected	\$ 91,457	\$ 80,000	\$ 97,748	\$ 86,000	\$ 86,000	\$ 86,000	\$ 86,000	\$ 86,000
Total Revenue	\$ 316,406	\$ 279,631	\$ 271,327	\$ 329,846	\$ 335,754	\$ 338,902	\$ 345,543	\$ 348,677
Allocation to Cores Services	\$ 20,374	\$ 24,331	\$ 24,331	\$ 26,235	\$ 26,235	\$ 26,235	\$ 26,235	\$ 26,235
Net Revenue	\$ 296,033	\$ 255,300	\$ 246,996	\$ 303,611	\$ 309,519	\$ 312,667	\$ 319,307	\$ 322,442
Operating Expenses								
2 Wages & Benefits	\$ 158,300	\$ 158,500	\$ 163,012	\$ 206,411	\$ 210,539	\$ 214,750	\$ 219,045	\$ 223,426
Allowance for Doubtful Accounts	\$ -	\$ 400	\$ 383	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400
Education / Training	\$ 993	\$ 2,500	\$ 371	\$ 2,500	\$ 2,538	\$ 2,576	\$ 2,614	\$ 2,653
Office/Minute Taker/Office Cleaning	\$ 3,964	\$ 4,000	\$ 4,050	\$ 4,000	\$ 4,060	\$ 4,121	\$ 4,183	\$ 4,245
Publicity / Promotions	\$ 3,026	\$ 3,500	\$ 3,475	\$ 3,000	\$ 3,045	\$ 3,091	\$ 3,137	\$ 3,184
Telecommunications	\$ 2,248	\$ 2,250	\$ 1,392	\$ 2,000	\$ 2,030	\$ 2,060	\$ 2,091	\$ 2,123
Travel	\$ -	\$ 2,000	\$ 105	\$ 1,000	\$ 1,015	\$ 1,030	\$ 1,046	\$ 1,061
3 Utilities / Monitoring	\$ 1,184	\$ 1,500	\$ 1,235	\$ 1,800	\$ 1,827	\$ 1,854	\$ 1,882	\$ 1,910
Beach Waste Management	\$ 6,330	\$ 8,000	\$ 7,830	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
Composters	\$ 74	\$ -	\$ -	\$ -	\$ 1,600	\$ -	\$ 1,800	\$ -
4 Composting Toilet Maintenance (Biffy)	\$ 250	\$ 850	\$ 868	\$ 1,200	\$ 850	\$ 850	\$ 850	\$ 850
Equipment Maintenance/Tools	\$ 2,087	\$ 9,500	\$ 11,473	\$ 9,500	\$ 9,643	\$ 9,787	\$ 9,934	\$ 10,083
Hazardous Waste Removal	\$ 770	\$ 2,000	\$ 767	\$ 2,000	\$ 2,030	\$ 2,060	\$ 2,091	\$ 2,123
Site Maintenance	\$ 9,490	\$ 9,000	\$ 13,005	\$ 9,500	\$ 9,643	\$ 9,787	\$ 9,934	\$ 10,083
Snow Removal	\$ 77	\$ 2,000	\$ 27	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Tipping Fees Paid Construction	\$ 14,693	\$ 14,000	\$ 21,868	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Tipping Fees Paid Drywall	\$ 1,142	\$ 1,300	\$ 1,111	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300
Tipping Fees Paid Garbage	\$ 26,783	\$ 25,000	\$ 26,743	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Tipping Fees Paid Wood Waste	\$ 4,749	\$ 6,000	\$ 9,017	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
Volunteer Appreciation	\$ 3,306	\$ 3,000	\$ 2,481	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Total Expenses	\$ 239,465	\$ 255,300	\$ 269,214	\$ 303,611	\$ 309,519	\$ 312,667	\$ 319,307	\$ 322,442
Surplus/(Deficit)	\$ 56,568	\$ -	\$ (22,219)	\$ -	\$ -	\$ -	\$ -	\$ -
5	\$ 106							
6	\$ 56,674							

Capital / Special Projects		2018	2019		2020	2021	2021	2023	2024
		Actual	Budget	Actual to Sept 30/19	Budget	Budget	Budget	Budget	Budget
Revenue									
	CVRD Grant-in-Aid - 40th Anniversary	\$ 1,500							
	Fundraising / Donations - 40th Anniversary	\$ 1,700							
	CVRD - Get Tanked - Public Art Project	\$ 1,769	\$ 700	\$ -					
	Grants / Community - Get Tanked - Public Art Project	\$ 2,000							
	Sealing of Firefighting Tank Art Work				\$ 1,000				
7	Unionization Process - CVRD reimbursed			\$ 40,697					
	Total	\$ 6,969	\$ 700	\$ 40,697	\$ 1,000	\$ -	\$ -	\$ -	\$ -
Expenses									
	Fundraising & Event - 40th Anniversary	\$ 3,083							
	Get Tanked - Public Art Project	\$ 3,780							
	Application of protective sealant - Public Art Project		\$ 700	\$ -					
	Sealing of Firefighting Tank Art Work				\$ 1,000				
7	Unionization Process - CVRD invoiced			\$ 40,697					
8	Unionization Process - Wages/MERCS not reimbursed			\$ 2,728					
	Total	\$ 6,863	\$ 700	\$ 43,425	\$ 1,000	\$ -	\$ -	\$ -	\$ -
Capital / Sp. Projects Surplus/(Deficit)		\$ 106	\$ -	\$ (2,728)	\$ -	\$ -	\$ -	\$ -	\$ -

Notes:

- 1) Surplus carried forward for 2020 budget is the 2018 actual surplus
- 2) **Wages & Benefits reflecting wage increases as per CUPE Collective Agreement w/o addition of proposed position of Bin Monitor. Original approved budget amount was \$160,905 = increase of \$45,506. Increase from 2019 actual = \$43,399. These amounts do not include potential increase in expense for Mgr's position.**
- 3) Hydro increase due to more heaters in the Free Store
- 4) Compost Barrels Upgrade
- 5) 2018 Actual: Surplus / Deficit see Cap/Sp Projects Surplus
- 6) 2017 Actual: Less Solar Panel Project Capitalized in YE Adjustment
- 7) Legal and Negotiator Fees for Unionization process reimbursed by CVRD from Reserves