

Hornby Island Recreation Committee 5 Year Budget 2021-2025 DRAFT

based on 2.0% inflation

| | | 2019 | | 2020 | | | 2021 | 2022 | 2023 | 2024 | 2025 |
|-------|---|------------------|------------------|------------------|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Notes | Operating Revenue | Budget | Actual | Budget | Actual to Sept 30 | Projected | Budget | Budget | Budget | Budget | Budget |
| | Surplus/Deficit C/FWD (most recent actuals) | \$ (1,388) | | \$ 3,858 | | | \$ 6,122 | \$ - | \$ - | \$ - | \$ - |
| | CVRD - Operations | \$ 31,000 | \$ 31,000 | \$ 28,885 | \$ 28,885 | \$ 28,885 | \$ 25,301 | \$ 32,620 | \$ 33,261 | \$ 33,820 | \$ 34,390 |
| | Federal Grants | \$ - | \$ 3,324 | \$ 3,325 | \$ 2,628 | \$ 1,562 | \$ 2,700 | \$ 2,754 | \$ 2,809 | \$ 2,865 | \$ 2,923 |
| | Fundraising / Donations | \$ 1,200 | \$ 2,272 | \$ 50 | \$ - | \$ - | \$ - | \$ 50 | \$ 50 | \$ 50 | \$ 50 |
| | Operating Revenue | \$ 30,812 | \$ 36,596 | \$ 36,118 | \$ 31,513 | \$ 30,447 | \$ 34,123 | \$ 35,424 | \$ 36,121 | \$ 36,735 | \$ 37,363 |
| | Program Revenue | | | | | | | | | | |
| 1 | - Artistic Movement (used to be combined with dance) | \$ 1,200 | \$ 65 | \$ 1,800 | \$ (115) | \$ (115) | \$ - | \$ 1,800 | \$ 1,836 | \$ 1,873 | \$ 1,910 |
| 1 | - Circus | \$ 2,500 | \$ 2,350 | \$ 2,550 | \$ - | \$ - | \$ - | \$ 2,550 | \$ 2,601 | \$ 2,653 | \$ 2,706 |
| 1 | - Dance | \$ 2,800 | \$ 920 | \$ 200 | \$ - | \$ - | \$ - | \$ 200 | \$ 204 | \$ 208 | \$ 212 |
| 2 | Misc - Ongoing Programs (Karate/Self Defense/Comm Events) | \$ 3,000 | \$ 2,370 | \$ 2,000 | \$ 40 | \$ 40 | \$ 2,040 | \$ 2,081 | \$ 2,122 | \$ 2,165 | \$ 2,208 |
| 3 | - Nature Camp (used to be combined with Misc) | \$ 3,000 | \$ - | \$ 1,800 | \$ 1,370 | \$ 1,370 | \$ 4,000 | \$ 4,080 | \$ 4,162 | \$ 4,245 | \$ 4,330 |
| 4 | - Sail Boat Sales | | | | | | \$ 500 | | | | |
| 1 | - Sailing | \$ 6,700 | \$ - | \$ 7,000 | \$ - | \$ - | \$ - | \$ 7,000 | \$ 7,140 | \$ 7,283 | \$ 7,428 |
| | - Ski Day | \$ 2,000 | \$ 2,421 | \$ 2,500 | \$ - | \$ 700 | \$ 2,550 | \$ 2,601 | \$ 2,653 | \$ 2,706 | \$ 2,760 |
| | - Soccer | \$ 700 | \$ 1,735 | \$ 1,500 | \$ 15 | \$ - | \$ 1,500 | \$ 1,530 | \$ 1,561 | \$ 1,592 | \$ 1,624 |
| 1 | - Swim | \$ 1,000 | \$ 1,090 | \$ 1,500 | \$ - | \$ - | \$ - | \$ 1,500 | \$ 1,530 | \$ 1,561 | \$ 1,592 |
| | - Tennis | \$ 4,000 | \$ 4,937 | \$ 4,500 | \$ - | \$ 2,000 | \$ 4,590 | \$ 4,682 | \$ 4,775 | \$ 4,871 | \$ 4,968 |
| | - Water Sports / Kayak | \$ 1,500 | \$ - | \$ 1,200 | \$ - | \$ - | \$ 700 | \$ 714 | \$ 728 | \$ 743 | \$ 758 |
| | Program Revenue | \$ 28,400 | \$ 15,888 | \$ 26,550 | \$ 1,310 | \$ 3,995 | \$ 15,880 | \$ 28,738 | \$ 29,312 | \$ 29,899 | \$ 30,497 |
| | Total Revenue | \$ 59,212 | \$ 52,485 | \$ 62,668 | \$ 32,823 | \$ 34,442 | \$ 50,003 | \$ 64,161 | \$ 65,433 | \$ 66,634 | \$ 67,859 |
| | Allocation to Core Services | \$ 4,686 | \$ 4,686 | \$ 5,298 | \$ 3,973 | \$ 5,298 | \$ 5,491 | \$ 4,679 | \$ 4,773 | \$ 4,773 | \$ 4,773 |
| | Net Revenue | \$ 54,526 | \$ 47,799 | \$ 57,370 | \$ 28,850 | \$ 29,144 | \$ 44,512 | \$ 59,482 | \$ 60,660 | \$ 61,861 | \$ 63,086 |

Operating Expenses

| | | | | | | | | | | | |
|---|-----------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | Insurance | \$ 700 | \$ 705 | \$ 750 | \$ 740 | \$ 740 | \$ 765 | \$ 780 | \$ 796 | \$ 812 | \$ 828 |
| | Office Expense | \$ 750 | \$ 822 | \$ 800 | \$ 419 | \$ 575 | \$ 816 | \$ 832 | \$ 849 | \$ 866 | \$ 883 |
| | Publicity / Promotion | \$ 750 | \$ 601 | \$ 750 | \$ - | \$ - | \$ 765 | \$ 780 | \$ 796 | \$ 812 | \$ 828 |
| 5 | Travel | \$ 300 | \$ 83 | \$ 300 | \$ - | \$ - | \$ - | \$ 100 | \$ 100 | \$ 100 | \$ 100 |
| | Wages & Benefits - Co-ordinator | \$ 22,000 | \$ 20,794 | \$ 23,300 | \$ 14,874 | \$ 16,000 | \$ 23,766 | \$ 24,241 | \$ 24,726 | \$ 25,221 | \$ 25,725 |
| 6 | Wages & Benefits - Summer Student | \$ 3,600 | \$ 4,079 | \$ 4,100 | \$ 1,562 | \$ 1,562 | \$ 2,700 | \$ 2,754 | \$ 2,809 | \$ 2,865 | \$ 2,923 |
| | Fundraising (Incl Tees and Totes) | \$ 700 | \$ - | \$ 750 | \$ - | \$ - | \$ - | \$ 500 | \$ 500 | \$ 500 | \$ 500 |
| | Total Operating Expense | \$ 28,800 | \$ 27,083 | \$ 30,750 | \$ 17,595 | \$ 18,877 | \$ 28,812 | \$ 29,988 | \$ 30,576 | \$ 31,176 | \$ 31,787 |

PROGRAM EXPENSES

| | | | | | | | | | | | |
|---|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 1 | - Artistic Movement (used to be combied with dance) | \$ 1,000 | \$ - | \$ 1,500 | \$ - | \$ - | \$ - | \$ 1,500 | \$ 1,530 | \$ 1,561 | \$ 1,592 |
| 1 | - Circus | \$ 2,000 | \$ 1,966 | \$ 2,000 | \$ - | \$ - | \$ - | \$ 2,000 | \$ 2,040 | \$ 2,081 | \$ 2,122 |
| 1 | - Dance | \$ 2,000 | \$ 1,050 | \$ 1,500 | \$ - | \$ - | \$ - | \$ 1,500 | \$ 1,530 | \$ 1,561 | \$ 1,592 |
| | Misc - General (Incl. Supplies / Education) | \$ 426 | \$ 601 | \$ 600 | \$ 402 | \$ 450 | \$ 600 | \$ 612 | \$ 624 | \$ 637 | \$ 649 |
| | Misc - Ongoing Programs (Karate/Self Defense/Comm Events) | \$ 2,000 | \$ 1,171 | \$ 2,000 | \$ 40 | \$ 40 | \$ 2,040 | \$ 2,081 | \$ 2,122 | \$ 2,165 | \$ 2,208 |
| 3 | - Nature Camp (incl WCB) | \$ 1,400 | \$ - | \$ 1,500 | \$ 2,043 | \$ 2,043 | \$ 4,000 | \$ 4,080 | \$ 4,162 | \$ 4,245 | \$ 4,330 |
| | - Sail Boat Supplies/Purchases/Misc | \$ 1,000 | \$ 27 | \$ 1,020 | \$ - | \$ - | \$ - | \$ 1,000 | \$ 1,020 | \$ 1,040 | \$ 1,061 |
| 1 | - Sailing (Contract Wages/Living Allow/WCB) | \$ 5,500 | \$ - | \$ 5,500 | \$ - | \$ - | \$ - | \$ 5,500 | \$ 5,610 | \$ 5,722 | \$ 5,837 |
| | - Ski Day | \$ 2,000 | \$ 1,020 | \$ 2,000 | \$ - | \$ - | \$ 2,040 | \$ 2,081 | \$ 2,122 | \$ 2,165 | \$ 2,208 |
| | - Soccer | \$ 1,000 | \$ 223 | \$ 1,000 | \$ 533 | \$ 700 | \$ 1,020 | \$ 1,040 | \$ 1,061 | \$ 1,082 | \$ 1,104 |
| 1 | - Swim | \$ 2,000 | \$ 2,037 | \$ 2,000 | \$ 50 | \$ 50 | \$ - | \$ 2,000 | \$ 2,040 | \$ 2,081 | \$ 2,122 |
| | - Tennis | \$ 4,000 | \$ 6,498 | \$ 5,000 | \$ - | \$ 2,000 | \$ 5,000 | \$ 5,100 | \$ 5,202 | \$ 5,306 | \$ 5,412 |
| | - Water Sports / Kayak | \$ 1,400 | \$ - | \$ 1,000 | \$ - | \$ - | \$ 1,000 | \$ 1,000 | \$ 1,020 | \$ 1,040 | \$ 1,061 |
| | Total Program Expenses | \$ 25,726 | \$ 14,593 | \$ 26,620 | \$ 3,068 | \$ 5,283 | \$ 15,700 | \$ 29,494 | \$ 30,084 | \$ 30,686 | \$ 31,299 |
| | Total Expenses | \$ 54,526 | \$ 41,677 | \$ 57,370 | \$ 20,663 | \$ 24,160 | \$ 44,512 | \$ 59,482 | \$ 60,660 | \$ 61,861 | \$ 63,086 |

| | | | | | | | | | | |
|--------------------------|-------------|-----------------|-------------|-----------------|-----------------|-------------|-------------|-------------|-------------|-------------|
| Surplus/(Deficit) | \$ - | \$ 6,122 | \$ 0 | \$ 8,186 | \$ 4,984 | \$ - | \$ - | \$ - | \$ - | \$ - |
|--------------------------|-------------|-----------------|-------------|-----------------|-----------------|-------------|-------------|-------------|-------------|-------------|

Operation Fund Balances 2018-19

| | |
|--|-----------------|
| 2018 Fund Balance C/Fwd | \$ 4,571 |
| 2019 Surplus / Deficit | \$ 6,122 |
| 2019 Fund Balance C/Fwd | \$ 10,693 |
| Less Funds to be transferred to Future Facility (Pool) | \$ (2,226) |
| 2019 Fund Balance Available for Use | \$ 8,467 |

NOTES:

- 1) Programs cancelled in 2021 because of Covid 19: Artistic Movement, Circus, Dance, Sailing and Swim. Plan to resume these programs in 2022 and onward.
- 2) Instead of indoor large group programming we offer more physically distanced community events and/or one-day outdoor programming for smaller groups in 2021.
- 3) Nature Programs will be offered more regularly and year round because it is outdoors and considered very low risk during this time.
- 4) We are downsizing our sail boat fleet and will be selling some boats.
- 5) No off island programming planned for 2021.
- 6) Includes WCB for Nature Camp Instructors.