

Notes	2020		2021			2022	2023	2024	2025	2026
	Budget	Actual	Budget	Actual to Aug 31	Projected	Budget	Budget	Budget	Budget	Budget
Operating Revenue										
Surplus/Deficit C/FWD (most recent actuals)	\$ 3,858		\$ 6,122			\$ (3,259)	\$ -	\$ -	\$ -	\$ -
CVRD - Operations	\$ 28,885	\$ 28,885	\$ 25,301	\$ 25,301	\$ 25,301	\$ 36,919	\$ 36,162	\$ 36,779	\$ 37,407	\$ 38,049
Community Grants										
1 Federal Grants	\$ 3,325	\$ 1,400	\$ 2,700	\$ -	\$ 5,000	\$ 2,754	\$ 2,809	\$ 2,865	\$ 2,923	\$ 2,981
Fundraising / Donations	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ 1,500	\$ 50	\$ 50	\$ 50	\$ 50
Operating Revenue	\$ 36,118	\$ 30,285	\$ 34,123	\$ 25,301	\$ 30,301	\$ 37,914	\$ 39,021	\$ 39,694	\$ 40,380	\$ 41,080

Program Revenue										
- Artistic Movement (used to be combined with dance)	\$ 1,800	\$ (115)	\$ -	\$ -	\$ -	\$ 1,800	\$ 1,836	\$ 1,873	\$ 1,910	\$ 1,948
- Baseball	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700	\$ 714	\$ 728	\$ 743	\$ 758
- Circus	\$ 2,550	\$ -	\$ -	\$ -	\$ -	\$ 2,550	\$ 2,601	\$ 2,652	\$ 2,706	\$ 2,760
- Dance	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ 200	\$ 204	\$ 208	\$ 212	\$ 216
Misc - Ongoing Programs (Karate/Self Defense/Comm Events)	\$ 2,000	\$ 172	\$ 2,040	\$ 1,400	\$ 1,035	\$ 2,081	\$ 2,123	\$ 2,165	\$ 2,208	\$ 2,253
2 - Nature Camp (used to be combined with Misc)	\$ 1,800	\$ 2,390	\$ 4,000	\$ 5,315	\$ 5,020	\$ 4,080	\$ 4,162	\$ 4,245	\$ 4,330	\$ 4,416
- Sail Boat Sales			\$ 500	\$ -	\$ 1,000					
- Sailing	\$ 7,000	\$ -	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
- Ski Day	\$ 2,500	\$ -	\$ 2,550	\$ 1,447	\$ 1,447	\$ 2,601	\$ 2,653	\$ 2,706	\$ 2,760	\$ 2,815
- Soccer	\$ 1,500	\$ 400	\$ 1,500	\$ 780	\$ 1,050	\$ 1,530	\$ 1,561	\$ 1,592	\$ 1,624	\$ 1,656
- Swim	\$ 1,500	\$ -	\$ -	\$ 840	\$ 520	\$ 1,500	\$ 1,530	\$ 1,561	\$ 1,592	\$ 1,624
3 - Tennis	\$ 4,500	\$ 1,451	\$ 4,590	\$ 3,583	\$ 5,942	\$ 4,682	\$ 4,776	\$ 4,871	\$ 4,969	\$ 5,068
- Water Sports / Kayak	\$ 1,200	\$ -	\$ 700	\$ 1,020	\$ 765	\$ 714	\$ 728	\$ 743	\$ 758	\$ 773
Program Revenue	\$ 26,550	\$ 4,298	\$ 15,880	\$ 15,385	\$ 16,779	\$ 22,438	\$ 22,887	\$ 23,344	\$ 23,811	\$ 24,288
Total Revenue	\$ 62,668	\$ 34,583	\$ 50,003	\$ 40,686	\$ 47,080	\$ 60,352	\$ 61,907	\$ 63,038	\$ 64,191	\$ 65,368
Allocation to Core Services	\$ 5,298	\$ 5,298	\$ 5,491	\$ 3,661	\$ 5,491	\$ 4,326	\$ 4,773	\$ 4,773	\$ 4,773	\$ 4,773
Net Revenue	\$ 57,370	\$ 29,285	\$ 44,512	\$ 37,025	\$ 41,589	\$ 56,026	\$ 57,134	\$ 58,265	\$ 59,418	\$ 60,595

Operating Expenses										
Insurance	\$ 750	\$ 740	\$ 765	\$ 700	\$ 700	\$ 780	\$ 796	\$ 812	\$ 828	\$ 845
Office Expense	\$ 800	\$ 592	\$ 816	\$ 532	\$ 572	\$ 832	\$ 849	\$ 866	\$ 883	\$ 901
Publicity / Promotion	\$ 750	\$ 30	\$ 765	\$ 392	\$ 392	\$ 780	\$ 796	\$ 812	\$ 828	\$ 845
Travel	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
4 Wages & Benefits - Co-ordinator	\$ 23,300	\$ 20,148	\$ 23,766	\$ 23,478	\$ 24,375	\$ 28,171	\$ 28,734	\$ 29,309	\$ 29,895	\$ 30,493
1 Wages & Benefits - Summer Student	\$ 4,100	\$ 1,562	\$ 2,700	\$ 2,612	\$ 5,000	\$ 2,754	\$ 2,809	\$ 2,865	\$ 2,923	\$ 2,981
Fundraising (Incl Tees and Totes)	\$ 750	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
Total Operating Expense	\$ 30,750	\$ 23,073	\$ 28,812	\$ 27,714	\$ 31,039	\$ 33,918	\$ 34,584	\$ 35,264	\$ 35,957	\$ 36,664

Program Expenses

	- Artistic Movement (used to be combied with dance)	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500	\$ 1,530	\$ 1,561	\$ 1,592	\$ 1,624
	- Baseball	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541
	- Circus	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ 2,040	\$ 2,081	\$ 2,122	\$ 2,165
	- Dance	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500	\$ 1,530	\$ 1,561	\$ 1,592	\$ 1,624
	Misc - General (Incl. Supplies / Education)	\$ 600	\$ 402	\$ 600	\$ 198	\$ 198	\$ 612	\$ 624	\$ 637	\$ 649	\$ 662
	Misc - Ongoing Programs (Karate/Self Defense/Comm Events)	\$ 2,000	\$ 4,798	\$ 2,040	\$ 321	\$ 321	\$ 2,081	\$ 2,122	\$ 2,165	\$ 2,208	\$ 2,252
2	- Nature Camp	\$ 1,500	\$ 2,043	\$ 4,000	\$ 6,950	\$ 7,723	\$ 4,080	\$ 4,162	\$ 4,244	\$ 4,330	\$ 4,416
	- Sail Boat Supplies/Purchases/Misc	\$ 1,020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5	- Sailing (Contract Wages/Living Allow/WCB)	\$ 5,500	\$ -	\$ -	\$ 862	\$ 862	\$ -	\$ -	\$ -	\$ -	\$ -
	- Ski Day	\$ 2,000	\$ -	\$ 2,040	\$ 592	\$ 592	\$ 2,081	\$ 2,122	\$ 2,165	\$ 2,208	\$ 2,252
	- Soccer	\$ 1,000	\$ 873	\$ 1,020	\$ -	\$ 100	\$ 1,040	\$ 1,061	\$ 1,082	\$ 1,104	\$ 1,126
	- Swim	\$ 2,000	\$ 50	\$ -	\$ 290	\$ 290	\$ 2,000	\$ 2,040	\$ 2,081	\$ 2,122	\$ 2,165
3	- Tennis	\$ 5,000	\$ 1,575	\$ 5,000	\$ 4,000	\$ 7,000	\$ 4,000	\$ 4,080	\$ 4,161	\$ 4,245	\$ 4,330
	- Water Sports / Kayak	\$ 1,000	\$ -	\$ 1,000	\$ 1,410	\$ 1,436	\$ 714	\$ 728	\$ 743	\$ 758	\$ 773
	Total Program Expenses	\$ 26,620	\$ 9,742	\$ 15,700	\$ 14,623	\$ 18,522	\$ 22,108	\$ 22,550	\$ 23,001	\$ 23,461	\$ 23,930
	Total Expenses	\$ 57,370	\$ 32,814	\$ 44,512	\$ 42,337	\$ 49,561	\$ 56,026	\$ 57,134	\$ 58,265	\$ 59,418	\$ 60,595

	Surplus/(Deficit)	\$ 0	\$ (3,529)	\$ -	\$ (5,312)	\$ (7,972)	\$ -	\$ -	\$ -	\$ -	\$ -
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Notes

2021 Budgt Projected

Our deficit for 2021 is due to contributing factors that include uncertainty regarding impacts of Covid to our revenue stream and a significant increase in the Coordinator's wages and associated benefits. We also discovered that the Coordinator's position was underbudgeted to begin with. To make up for this deficit we are working together as a Committee, with the Coordinator and HIRRA Executive to build efficiencies to better manage our funds and ensure this doesn't happen in the future.

- 1) We were approved for funding for 2 separate positions from Canada Summer Jobs this year. 1 position was for our summer assistant and the other position is for an assistant with a Fall Nature program.
- 2) Nature Program expenses are high due to cancellations and the unknown of Covid. We continued to run programs and have a fall program in the planning stages.
- 3) Tennis is a very expensive program. HITA will be sponsoring this program to ensure we do not realize a significant deficit. Fall tennis is under way.
- 4) Due to unforeseen circumstances with Covid we had a busy year with programming and underbudgeted for Coordinator wages for 2021
- 5) Sailing had a very large turnout this summer and for safety reasons we supplied extra assistants. This cost also created a training opportunity for our local youth to become our upcoming sailing instructors.

2022 Budget

Please note any budget line with a zero or a low actual amount for 2021 was due to not having the capacity to offer the program due to impacts of Covid, such as off-island swim lessons and no school gym. For 2022 we are planning to resume full programming and therefore have included these programs in the budget.

- 4) This amount is a conservative projection with offering 8-10 programs for 2022. It is 25 hours less than in 2018 where we offered 10 programs.