

Hornby Island Waste Management Centre: 2025 - 2029 Budget
For CVRD Approval

based on 3% increase per year increase per year

Notes	2022		2023		2024		2025	2026	2027	2028	2029
	Actual	Budget	Actual	Budget	Actual to Aug 31	Projected	Budget	Budget	Budget	Budget	Budget
Operating Revenue											
Surplus/Deficit Carried Forward		\$ (39,527)		\$ 115,147							
CVRD Operations	\$ 395,104	\$ 374,951	\$ 374,951	\$ 211,013	\$ 211,013	\$ 211,013	\$ 326,893	\$ 336,153	\$ 346,269	\$ 354,078	\$ 365,356
Composters / Green Cones	\$ 340	\$ 300	\$ 1,265	\$ 300	\$ 345	\$ 345	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300
Fundraising / Donations	\$ -	\$ -	\$ 590	\$ -	\$ 45	\$ 625	\$ -	\$ -	\$ -	\$ -	\$ -
1 Sale of Refundables	\$ 23,935	\$ 20,000	\$ 18,615	\$ 20,000	\$ 8,702	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000
Tipping Fees Collected	\$ 126,226	\$ 105,000	\$ 123,192	\$ 130,000	\$ 113,817	\$ 130,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000
Total Revenue	\$ 545,605	\$ 460,724	\$ 518,613	\$ 476,459	\$ 333,922	\$ 359,983	\$ 480,193	\$ 489,453	\$ 499,569	\$ 507,378	\$ 518,656
2 Allocation to Cores Services	\$ 44,696	\$ 52,789	\$ 52,789	\$ 55,381	\$ 36,921	\$ 55,381	\$ 60,244	\$ 60,244	\$ 60,244	\$ 60,244	\$ 60,244
Net Revenue	\$ 500,909	\$ 407,935	\$ 465,824	\$ 421,078	\$ 297,001	\$ 304,602	\$ 419,949	\$ 429,209	\$ 439,325	\$ 447,134	\$ 458,412

Operating Expenses

3 Wages & Benefits	\$ 262,273	\$ 282,125	\$ 262,597	\$ 281,985	\$ 178,033	\$ 275,000	\$ 278,378	\$ 286,729	\$ 295,331	\$ 304,191	\$ 313,317
Allowance for Doubtful Accounts	\$ 2,187	\$ 400	\$ 255	\$ 400	\$ -	\$ -	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400
4 Amortization							\$ 1,655	\$ 1,655	\$ 840	\$ -	\$ -
Education / Training	\$ 176	\$ 500	\$ 526	\$ 500	\$ 367	\$ 500	\$ 515	\$ 530	\$ 546	\$ 563	\$ 580
Office/Minute Taker	\$ 1,670	\$ 2,000	\$ 1,958	\$ 2,060	\$ 1,794	\$ 2,060	\$ 2,122	\$ 2,185	\$ 2,251	\$ 2,319	\$ 2,388
Insurance	\$ 3,610	\$ 3,710	\$ 3,383	\$ 3,821	\$ 3,503	\$ 3,821	\$ 3,936	\$ 4,054	\$ 4,176	\$ 4,301	\$ 4,430
5 Publicity / Promotions	\$ 1,658	\$ 2,000	\$ 2,061	\$ 2,060	\$ 1,316	\$ 2,816	\$ 2,122	\$ 2,185	\$ 2,251	\$ 2,319	\$ 2,388
6 Telecommunications	\$ 1,545	\$ 1,400	\$ 1,438	\$ 1,442	\$ 910	\$ 1,435	\$ 2,300	\$ 1,585	\$ 1,633	\$ 1,682	\$ 1,732
Travel	\$ 555	\$ 1,000	\$ 118	\$ 1,000	\$ 297	\$ 500	\$ 800	\$ 824	\$ 849	\$ 874	\$ 900
Utilities / Monitoring	\$ 2,167	\$ 2,000	\$ 2,065	\$ 2,060	\$ 1,835	\$ 2,060	\$ 2,122	\$ 2,185	\$ 2,251	\$ 2,319	\$ 2,388
7 Beach Waste Management	\$ 9,636	\$ 13,000	\$ 14,606	\$ 21,750	\$ 14,399	\$ 21,750	\$ 19,000	\$ 19,570	\$ 20,157	\$ 20,762	\$ 21,385
Composters	\$ -	\$ -	\$ 2,172	\$ -	\$ -	\$ -	\$ 2,300	\$ -	\$ 2,300	\$ -	\$ -
Composting Toilet Maintenance (Biffy)	\$ 54	\$ 800	\$ 1,216	\$ 2,000	\$ 878	\$ 2,000	\$ 2,300	\$ 2,300	\$ 2,300	\$ 2,300	\$ 2,300
Equipment Maintenance/Tools	\$ 15,772	\$ 20,000	\$ 10,575	\$ 20,000	\$ 9,591	\$ 15,000	\$ 20,000	\$ 20,600	\$ 21,218	\$ 21,855	\$ 22,510
Hazardous Waste Removal	\$ 978	\$ 2,500	\$ 2,210	\$ 2,500	\$ 174	\$ 2,500	\$ 2,500	\$ 2,575	\$ 2,652	\$ 2,732	\$ 2,814
Site Maintenance	\$ 12,229	\$ 11,000	\$ 11,541	\$ 11,000	\$ 6,333	\$ 10,000	\$ 11,000	\$ 11,330	\$ 11,670	\$ 12,020	\$ 12,381
Snow Removal	\$ 251	\$ 2,000	\$ 138	\$ 2,000	\$ -	\$ 200	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Tipping Fees Paid Construction	\$ 30,389	\$ 25,000	\$ 37,262	\$ 27,500	\$ 19,611	\$ 27,500	\$ 27,500	\$ 27,500	\$ 27,500	\$ 27,500	\$ 27,500
Tipping Fees Paid Drywall	\$ 3,337	\$ 2,500	\$ 1,788	\$ 2,500	\$ 2,643	\$ 3,100	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
Tipping Fees Paid Garbage	\$ 31,686	\$ 30,000	\$ 31,303	\$ 32,500	\$ 18,990	\$ 30,000	\$ 32,500	\$ 32,500	\$ 32,500	\$ 32,500	\$ 32,500
Tipping Fees Paid Wood Waste (Branches)	\$ 460	\$ 3,000	\$ 773	\$ 1,000	\$ -	\$ 750	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Volunteer Appreciation	\$ 1,632	\$ 3,000	\$ 1,467	\$ 3,000	\$ 19	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
8 Miscellaneous	\$ 3,499	\$ -	\$ -	\$ -	\$ 1,075	\$ 1,075	\$ -	\$ 2,000	\$ -	\$ -	\$ -
Total Expenses	\$ 385,762	\$ 407,935	\$ 389,451	\$ 421,078	\$ 261,770	\$ 405,067	\$ 419,949	\$ 429,209	\$ 439,325	\$ 447,134	\$ 458,412

Surplus/(Deficit)	\$ 115,147	\$ -	\$ 76,373	\$ -	\$ 35,232	\$ (100,465)	\$ -	\$ -	\$ -	\$ -	\$ -
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CVRD Capital/Sp Projects Item Requests****	2022	2023		2024		2025	2026	2027	2028	2029	
	Actual	Budget	Actual	Budget	Actual to Aug 31	Projected	Budget	Budget	Budget	Budget	
Lidded bins for construction waste							\$ 10,000	\$ 10,000		\$ 10,000	
We-Store repurposing yard, fencing materials				\$ 4,500							
We-Store repurposing yard, shipping container						\$ 5,000					
Parking Lot Improvemnets Phase 1							\$ 150,000				
Parking Lot Improvemnets Phase 2								\$ 150,000			
TOTAL	\$ -	\$ -	\$ -	\$ 4,500	\$ -	\$ -	\$ 5,000	\$ 160,000	\$ 160,000	\$ -	\$ 10,000

**** These Expenses Do Not Flow Through HIRRA Finances

NOTES:

- 1) Bottle Refund Revenue lower than in previous years
- 2) Allocation to Core Services increase due to CVRD request for annual audit
- 3) Wages & Benefits includes a \$0.25/hour increase and a 2.9% COLA for all Union staff as well as a 2.75% COLA for the manager. 2024 is under budget due to reduction in Mgr Hours for winter season
- 4) Armortization of POS cash register purchased in 2023
- 5) Publicity / Promotion over budget in 2024 due to Website Crash and required rebuild
- 6) Increase in Telecommunications due to \$400 additional instalation cost for Fiber Optic service in 2025 only and increase in internet cost with CityWest
- 7) Reduction in Beach Waste Mgmt expense due to elimination of two pick-up points
- 8) Miscellaneous, cost for mediation in 2024, contract negotiations in 2026